

# CITY OF COMMERCE CITY CIP REPORT: February 2021



# PROJECT PHASES AND GATES

## **Phase 1: Project planning**

- Bond funds obtained and allocated
- Stakeholders identified
- Scope of work defined
- Project schedule and budget established

## **Phase 2: Pre-design and request for proposals**

- Procurement strategy approved
- Proposals and interviews completed
- Consultant selected
- Design start: approval

## **Phase 3: Design**

- Bid packages prepared
- Land acquisition completed
- Bid packages completed
- Stakeholders approve bid packages

## **Phase 4: Construction contract and bid award**

- Bids advertised, received, & tabulated
- Bids v budget reconciled
- Contractor selected
- Construction contract approved

## **Phase 5: Construction**

- Technical submittals approved
- Contractor mobilized
- Construction start approved
- Groundbreaking ceremony held

## **Phase 6: Construction completion**

- Construction monitoring
- Code inspections completed
- Certificate of substantial completion issued
- Ribbon cutting ceremony held

## **Phase 7: Acceptance**

- Final inspection and cleanup completed
- Lien releases obtained
- Warranties received
- Final acceptance issued

# TRADITIONAL PROJECTS



# 88<sup>th</sup> AVENUE WIDENING

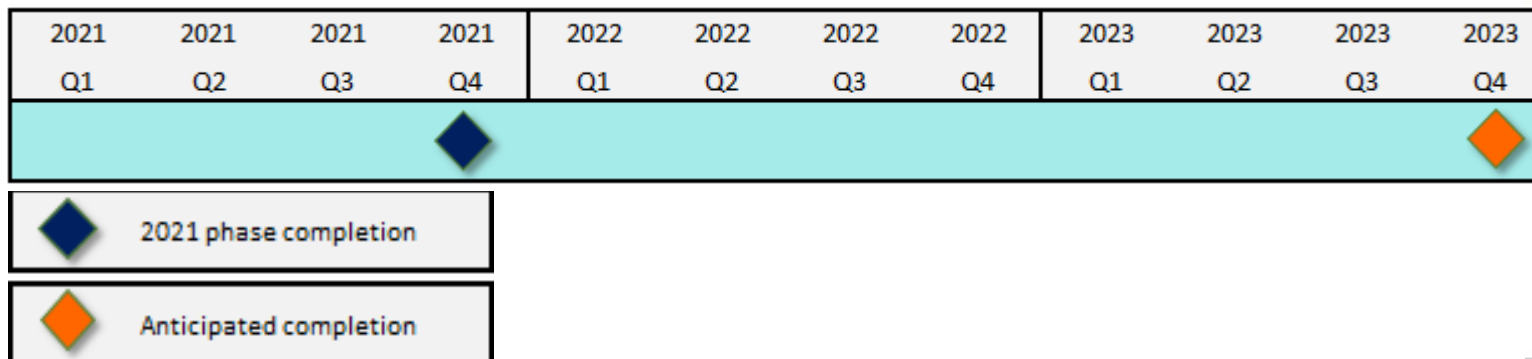
**Project Objective:** Rehabilitate and add safety improvements as needed to 88th Avenue to allow for better and safer traffic flow.

**Project Scope:** This is a multi-year project. Improvements will include a raised median, curb, gutter, sidewalks, and a new bridge over the FRICO canal on 88<sup>th</sup> Ave. The project will Widen 88<sup>th</sup> Avenue to a four-lane arterial from I-76 to Rosemary, and to a local industrial from Rosemary to Highway 2.

**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- CDOT and Federal Highway Administration have reviewed the bridge design alternatives and concluded that the span bridge will be the least harmful to the historic nature of the bridge and Ditch Rider Road.
  - The State Historic Preservation Office has approved the Environmental Assessment, and the assessment should be delivered by the end of March, pending FWHA approval
- The Intergovernmental Agreement for final design with CDOT will go before City Council in March.



# 112<sup>th</sup> AVENUE CHAMBERS TO PARKSIDE

**Project Objective:** Reconstruct and widen 112th Avenue from Chambers Road to Parkside to allow for better and safer traffic flow.

**Project Scope:** Improvements will include the installation of culvert below 112th Avenue and construction of a detention pond.

**Current Phase:** Construction monitoring (phase 6 of 7)

## Major Monthly Progress:

- All paving and striping work have been completed, street signs are installed, and the new traffic signals are now operational.
  - The project is substantially done. Staff is working to resolve an outstanding lighting issue with the monument sign, and landscaping along 112<sup>th</sup> Avenue will be finished after winter
- The Adams County Board has approved the Intergovernmental Agreement to contribute funds.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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◆ 2021 phase completion											
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# 120<sup>th</sup> AVENUE CHAMBERS TO BUCKLEY

**Project Objective:** Widen and improve 120th Avenue from Chambers Road to Buckley to allow for better and safer traffic flow.

**Project Scope:** This project will be governed by an IGA with Buffalo Run metro district, and the City will be responsible for improvements on the north half of the road.

**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- The warrant analysis and potential design for a traffic signal design at 104<sup>th</sup> and Cameron have been complete, and results will go before City Council in a Study Session.
  - Terms and completion of the Intergovernmental Agreement with Buffalo Run Metro District that will govern the buildout of the project are on hold until after project costs and scope are finalized
- Staff and the developer are working with SACWSD to determine if the sanitary sewer line needs to be relocated.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023	
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
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◆ 2021 phase completion

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# DAHLIA STREET IMPROVEMENTS

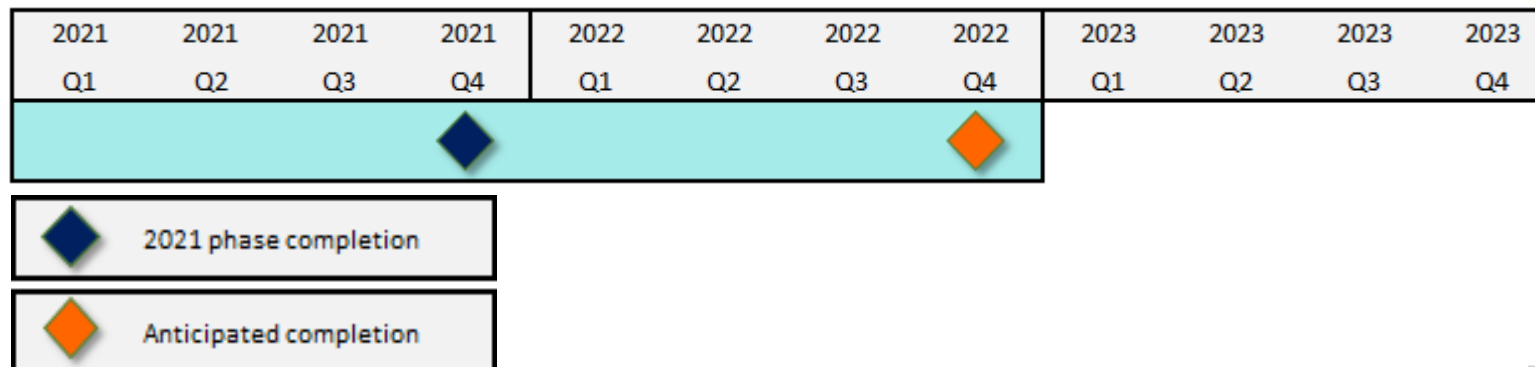
**Project Objective:** Reconstruct and widen Dahlia Street from 74<sup>th</sup> Avenue to 69<sup>th</sup> Avenue for better and safer traffic flow.

**Project Scope:** This project is a contribution to an Adams County project to improve Dahlia Street.

**Current Phase:** Pre-design and request for proposals (phase 2 of 7)

## Major Monthly Progress:

- The official project kickoff occurred in January
  - 2021 is the design phase
  - 2022 will be the construction phase and will also include drainage improvements



# IRONDALE NEIGHBORHOOD PLAN QUICK ITEMS

**Project Objective:** Implement the vision for Irondale’s future to help guide growth and change in the neighborhood and make sure the right improvements happen in the right order.

**Project Scope:** Pave streets and purchase property to implement the Irondale Drainage Master Plan.

**Current Phase:** Pre-design and request for proposals (phase 2 of 7)

## Major Monthly Progress:

- The paving portion of the project is complete.
- Two potential properties acceptable for drainage were reviewed by Respec and HDR. The City Council approved the purchase of one property in early March, and the second property will be purchased in 2022 using grant money from the Mile High Flood District.
  - Staff is also exploring the possibility of purchasing a third property needed for drainage

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
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# NEW SKATEBOARD PARK AT TURNBERRY

**Project Objective:** Enhance the Turnberry Neighborhood Park by constructing a new skateboard park for youth to use after school and on weekends.

**Project Scope:** Construction of a new skateboard park at Turnberry Park.

**Current Phase:** Construction contract and bid award (phase 4 of 7)

## Major Monthly Progress:

- The Service Agreement has been signed and executed.
- Staff met with Adams County to discuss a potential grant application.
- Staff has received the final design work and will share the illustrations with the public. The design is included on the following two slides.
  - The Request for Bids are drafted and will be sent out in mid-March

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# Turnberry Neighborhood Park

## Commerce City, Colorado

EXISTING INTERMEDIATE PLAYGROUND

EXISTING PLAZA WITH SEATING  
AND SHADE STRUCTURE

EXISTING RESTROOM FACILITY

EXISTING PRIMARY PLAYGROUND

EXISTING PEDESTRIAN LIGHTING TO REMAIN

EXISTING MULTI-USE SPORTS COURT

EXISTING IRRIGATED BLUEGRASS SOD

PROPOSED NEIGHBORHOOD SKATE FEATURE

- STREET-STYLE SKATE FEATURES
- BOULDER SEATING AREA
- SHADE SAIL ELEMENT
- DECORATIVE SANDSTONE SLAB BOULDERS
- 3-RAIL FENCING AT ENTRANCE OF SKATE AREA
- ADDITIONAL TRASH RECEPTACLES

EXISTING IRRIGATED NATIVE SEED

EXISTING ENTRANCE TO TURNBERRY PARK  
W/ ENHANCED LANDSCAPING





# ROSEMARY STREET WIDENING

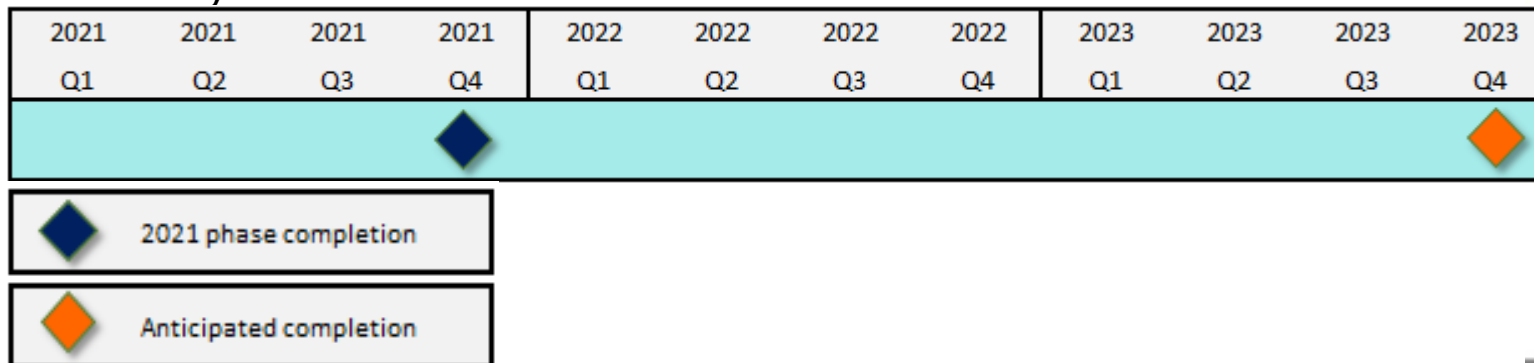
**Project Objective:** Widen Rosemary Street to an arterial from 80th Avenue to 88th Avenue to allow for better and safer traffic flow.

**Project Scope:** The design will include a 4-lane road from 88th Ave to ~85th Ave where the road will taper to a 3-lane roadway including one lane in each direction and a wider median turn lane. It also includes a 6' sidewalk and an 8'-10' multiuse trail running the length of Rosemary Street.

**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- The project is proceeding in coordination with 88<sup>th</sup> Avenue Widening.
- Staff has met with Xcel to discuss undergrounding the power lines.
- In order to obtain maximum grant funding, land acquisition will continue in 2021 and into 2022, pending a possible land purchase in the Irondale Neighborhood.
  - Before moving forward, staff will bring a list of properties needed for right-of-way acquisition to City Council in a Study Session in March



# TURNBERRY OUTFALL

**Project Objective:** Construct a discharge point for the Turnberry pond to control stormwater runoff.

**Project Scope:** This project will construct an outfall system for the Turnberry pond.

**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- Staff is working on a grading plan for the future detention pond.
  - The developer's design team prepared designs for various ponds and the storm sewer along Highway 2
  - The City is utilizing the new Master Service Agreement with Respec to study the applicability
- The intergovernmental agreement has been signed and construction plans are approved.
- The Request for Proposals has been sent out.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# US 85/VASQUEZ IMPROVEMENTS

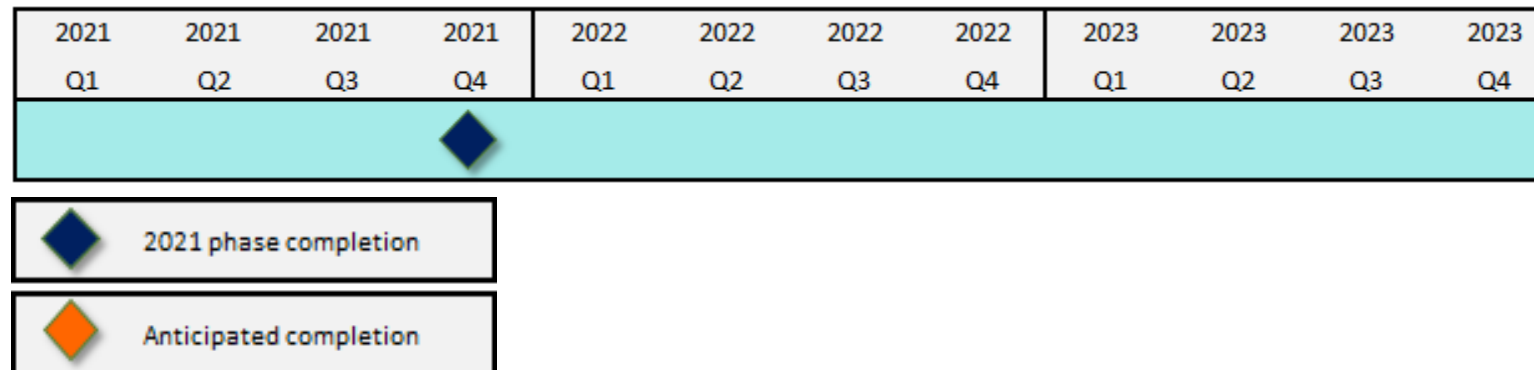
**Project Objective:** Construct a new Vasquez to improve the functionality and safety of the US 85/Vasquez intersection and corridor.

**Project Scope:** This project is being done in coordination with CDOT. The project will construct Vasquez Boulevard improvements from 60th Avenue to 64th.

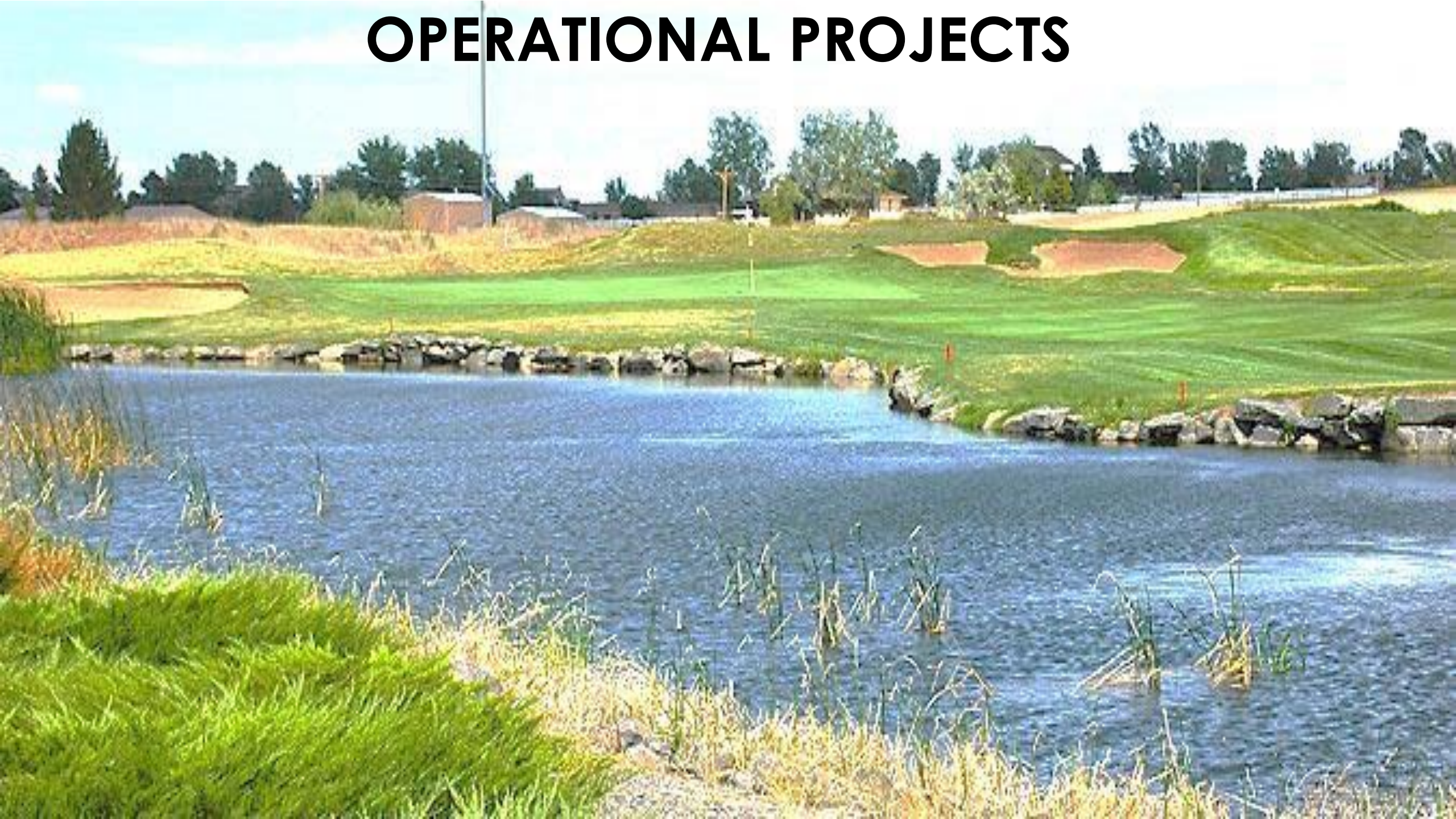
**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- CDOT is moving forward with the Modified Traditional Intersection concept.
  - CDOT met with impacted property owners in February
- The Intergovernmental Agreements for Vasquez and the I-270 project are underway.
- CDOT is going to apply for a grant for I-270 and has requested a letter of support from the City.



# OPERATIONAL PROJECTS



# 104<sup>th</sup> AVENUE TRAFFIC SIGNALS

**Project Objective:** Install six new traffic signals that have become warranted as a result of increased traffic flow.

**Project Scope:** This project will install new traffic signals with flashing yellow arrows at five intersections along 104<sup>th</sup> Avenue, and one signal at the intersection of E-470 and 120<sup>th</sup> Avenue.

**Current Phase:** Construction (phase 5 of 7) for Peoria, E-470/120th Avenue. Construction (phase 5 of 7) for Idalia.

## Major Monthly Progress:

- Peoria is substantially complete, and staff has received the right-of-way permit from CDOT.
- The signal at E-470 and 120<sup>th</sup> Avenue is up and running.
- The Brighton work has been removed from the current contract and will be handled by the respective property owner once all parties come to terms on the project design and scope.
  - The signal at Idalia and 104<sup>th</sup> will be finished in Q2

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
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# ADA COMPLIANCE

**Project Objective:** Bring Parks, Recreation, and Golf facilities and amenities into ADA compliance.

**Project Scope:** Conduct an ADA audit to identify and implement improvements needed to update site improvements and equipment at Buffalo Run

**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- The selection of projects from the recent ADA audit is in-progress, and the project list and distribution of the Request for Bids for construction are expected to be completed by the end of Q1 2021.

2021 Q1	2021 Q2	2021 Q3	2021 Q4	2022 Q1	2022 Q2	2022 Q3	2022 Q4	2023 Q1	2023 Q2	2023 Q3	2023 Q4
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# BUFFALO RUN GOLF COURSE IRRIGATION

**Project Objective:** The irrigation system is at the end of its useful life and must be replaced to allow maintenance staff to keep the course in acceptable condition.

**Project Scope:** This project includes the design and subsequent installation of a new irrigation system at Buffalo Run Golf Course.

**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- Staff received responses on the Request for Proposals and has signed a contract for the design.
  - Design work for the new irrigation system is underway

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
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# COMPREHENSIVE PLAN

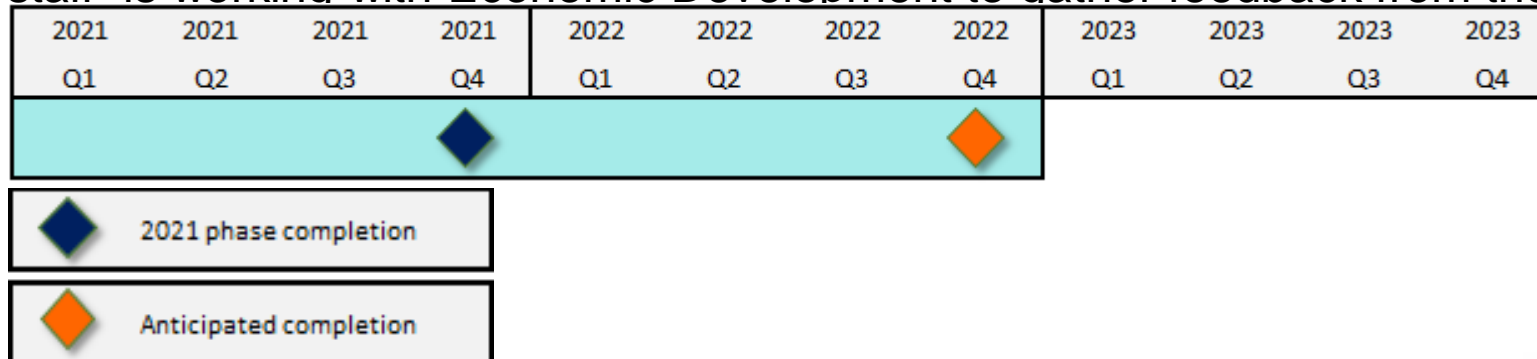
**Project Objective:** Update the community's vision, goals, and policies to help guide development and investment decisions.

**Project Scope:** The comprehensive plan update will also include updates to the transportation plan, parks, recreation, and golf master plan, economic development plan, and a long-range facilities planning effort.

**Current Phase:** This is a non-construction project that does not follow the traditional phasing schedule.

## Major Monthly Progress:

- Staff and Houseal Lavigne Associates conducted an elected official roundtable meeting on January 25. Feedback from City Council and the Planning Commission was received and will be used to help guide the update process.
- Community outreach workshop meetings are underway and the next events are scheduled for March 18 at 2:30PM and 6:00PM.
- The website for the plan has launched, and includes a community survey and mapping opportunity.
- Planning staff is working with Economic Development to gather feedback from the business community.



# CONCRETE FLATWORK

**Project Objective:** Annual program to evaluate and replace or substandard concrete including broken sidewalk, curb, gutter, and concrete pavement panels.

**Project Scope:** This program will fix broken sidewalks, curbs, gutters, and concrete pavement panels that need to be replaced to ensure a safe place for pedestrians to walk and for cars to travel safely.

**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- Due to scheduling restraints, staff will email the 2021 Pavement Management and Flatwork Program Recommendations to City Council to request their electronic review and feedback.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# DERBY AREA LIGHTING

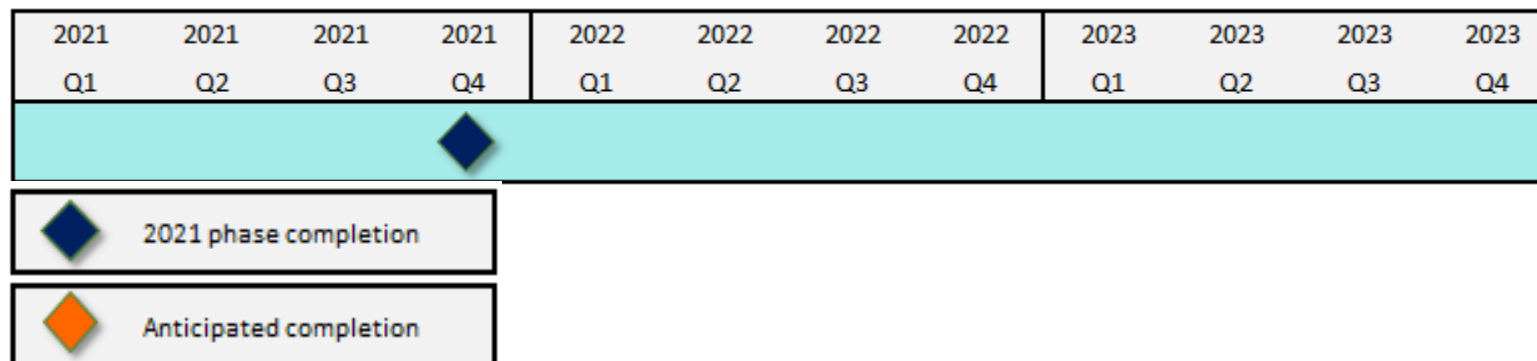
**Project Objective:** Improve lighting and make the Derby Downtown District safer and more welcoming.

**Project Scope:** This project will consider the possibility of using solar power for existing and new area lighting poles and will be done in cooperation with South Addams County Water and Sanitation District's five-year plan.

**Current Phase:** This is a non-construction project that does not follow the traditional phasing schedule.

## Major Monthly Progress:

- Staff is working with Xcel Energy to determine the cost for undergrounding. Staff is collaborating with SACWSD on a joint public outreach effort for residents and business owners to let them know about the infrastructure work that SACWSD will be doing, electrical overhead undergrounding locations, and new lighting locations.
- Due to scheduling constraints, staff will present the findings of a solar panel feasibility study to the CCURA Board in Q2. This presentation will be combined with the design and solar power feasibility presentation for the entryway sign.



# DERBY ENTRYWAY SIGNAGE

**Project Objective:** Help direct visitors to destination in Derby and contribute to the area's unique identify within Commerce City.

**Project Scope:** This project will install a new Derby entryway sign.

**Current Phase:** Design (phase 3)

## Major Monthly Progress:

- Staff reviewed three design proposals with the Derby Area Review Board.
  - Because two of the three bids did not consider site power, staff has asked the bidders to update their bid packages.
- Per the CCURA's direction, the sign will be installed prior to or in tandem with the new, future light poles for the downtown district.
- Staff is exploring the possibility of powering the sign with solar energy and will discuss solar power with the Board during the Derby Area Lighting presentation in Q2.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# FIRST CREEK OUTFALL SYSTEM PLAN

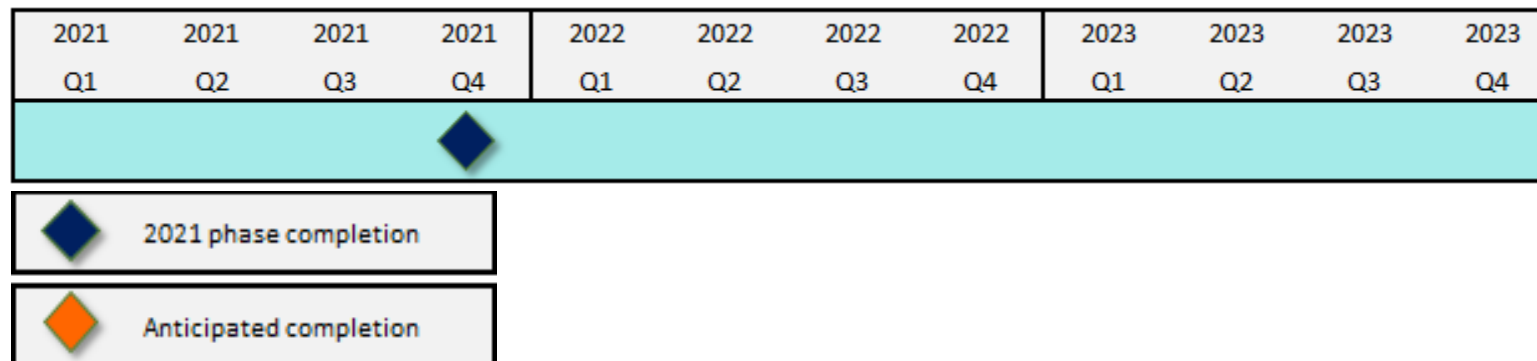
**Project Objective:** First Creek needs be restudied as soon as possible to more accurately assess the flood risk associated with the creek.

**Project Scope:** Participate in the study of First Creek and update the City-wide drainage manual.

**Current Phase:** This is a non-construction project that does not follow the traditional phasing schedule.

## Major Monthly Progress:

- Staff received a copy of initial floodplain study results that show the floodplain has expanded east of US 85.
  - The complete study will take two years and will be engineering analysis of the impact of the proposed encroachment during a 100-year storm, and will result in a change of the floodplain's boundaries



# RAILROAD INTELLIGENT TRANSPORTATION

**Project Objective:** Improve the functionality of major railroad crossings in Commerce City by alerting residents of delays.

**Project Scope:** Install dynamic message signage and train notification systems at five Union Pacific Railroad crossings west of Highway 2.

**Current Phase:** This is a non-construction project that does not follow the traditional phasing schedule.

## Major Monthly Progress:

- Data collection reports for 112<sup>th</sup> and 104<sup>th</sup> Avenues were received and staff will review the data in March.
- Data collection for 88<sup>th</sup> and 96<sup>th</sup> Avenues will begin in Q2.

TRAINFO is working with the City to obtain grant funding from DRCOG for impacted crossing traffic improvements.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# SIDEWALK CONNECTIVITY

**Project Objective:** Annual program that helps provide proper pedestrian connectivity

**Project Scope:** This project will install sidewalks where gaps currently exist between sections of existing sidewalk or where priority connections are identified. This project will also upgrade curb ramps to current ADA standards, as appropriate.

**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- Sidewalk connectivity information will be included in the 2021 Pavement Management and Flatwork Program Recommendations that will be emailed to City Council to request their electronic review and feedback.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023	
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# PRESERVATION PROJECTS



# 27J & RAGWEED DRAW BALLFIELDS PROJECT

**Project Objective:** Help the 27J School District maintain their existing ballfields to meet City standards and allow programs to be adequately serviced.

**Project Scope:** This project will construct five new ballfields and cleanup of three existing fields. The sites for the new fields are Turnberry Elementary School, Stuart Middle School, Second Creek Elementary School, and Ragweed Draw (two fields on City property). All ballfields will include an infield, backstops, player benches, and site furnishings.


**Current Phase:** Design (phase 3 of 7)

## Major Monthly Progress:

- The Intergovernmental Agreement with 27J is underway.
- Staff has met with the lead architect and their irrigation design consultant to discuss design specifications for the irrigation system.
  - Design work is in progress, and the architect is modifying the drawings based on staff comments.
- Staff is working with SACWSD to discuss potential water tap modifications for increase efficiency to the overall irrigation system.
- Staff is Working with United Power to determine electrical service availability in this area to power an irrigation booster pump station.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

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 Anticipated completion



# 72nd AVENUE AND QUEBEC PARKWAY INTERSECTION

**Project Objective:** Provide pedestrians with refuges to allow them to cross two lanes of traffic at a time at the intersection of 72<sup>nd</sup> Avenue and Quebec Parkway.

**Project Scope:** This project will add a pedestrian refuge (median) in the northbound and southbound lanes on Quebec Parkway.

**Current Phase:** Construction contract and bid award (phase 4 of 7)

## Major Monthly Progress:

- Staff received 10 bids for the project and has awarded the contract to Goodland Construction.
  - The Construction Contract Agreement is underway has been approved by legal and sent to the contractor for their review and signature

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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◆ 2021 phase completion

◆ Anticipated completion



# ADAMS COUNTY SCHOOL DISTRICT GYMNASIUM IMPROVEMENTS

**Project Objective:** Improve the gymnasiums at four Adams County School District elementary schools: Central Elementary, Dupont Elementary, Kemp Elementary, and Rosehill Elementary.

**Project Scope:** Improvements will include wood floor resurfacing, installation of rubber flooring, striping and painting of school logos on floors, new basketball backboards at all four sites including installation of electrical and structural supports in the ceiling.

**Current Phase:** Construction (phase 5 of 7)

## Major Monthly Progress:

- ACSD staff is working with school principals and contractor to coordinate refinishing of the wood floors during the summer break.
- The old basketball equipment has been removed, new backboard equipment has been installed, and the ceiling work is complete.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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# BRIGHTON ROAD RECONSTRUCTION

**Project Objective:** Reconstruct and widen Brighton Road in phases between E. 112th Avenue and E. 104th Avenue to allow for better and safer traffic flow.

**Project Scope:** 1.2 miles of road will be reconstructed with new asphalt, road shoulders, turn lanes, additional safety improvements, and a new bridge over the Fulton Ditch.

**Current Phase:** Construction (phase 5 of 7)

## Major Monthly Progress:

- This project was separated into four phases. Phase 1 near First Creek is complete; paving for phase 2 is complete; the asphalt removal for phase three is complete, reconstruction for phase 4 is complete, and bridge design is underway with an anticipated design completion date of 2021 Q2.
  - The bridge will be constructed when the ditch water is shut off, which usually occurs in mid-October
- Separate from the original scope, CDOT will likely require the City to install a temporary left turn lane to support the new signal at Brighton and 104<sup>th</sup> Avenue.
- The City has received the \$2M from Adams County.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023	
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
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# CORE CITY SIGNAL EVALUATION

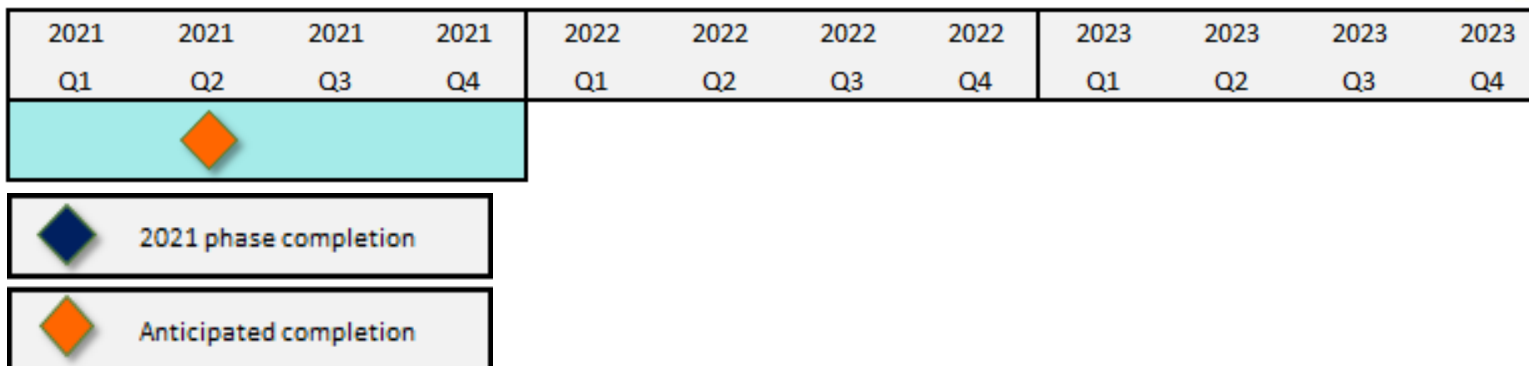
**Project Objective:** Continue to address signal functionality within the Core City.

**Project Scope:** This project will evaluate the condition of the Core City signals.

**Current Phase:** Construction contract and bid award (phase 4 of 7)

## **Major Monthly Progress:**

- The bid analysis process was completed and the contract was awarded to Collins Engineering.
  - Signal evaluation began on March 1



# BUFFALO RUN SITE MASTER PLAN

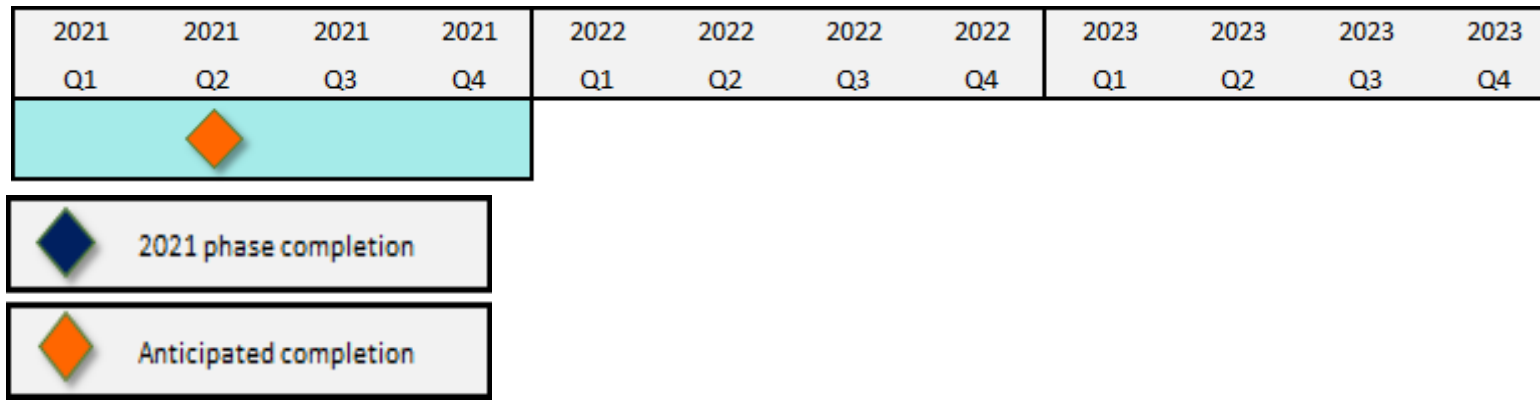
**Project Objective:** Develop site plan options for future improvements to the Buffalo Run Golf Course.

**Project Scope:** This project will address the golf course clubhouse (including kitchen and dining room), maintenance building, cart barn, and immediate surrounding areas.

**Current Phase:** This is a non-construction project that does not follow the traditional phasing schedule.

## Major Monthly Progress:

- The site plan work is well underway and staff anticipates the project will be finished by the end of Q2.





# HIGHWAY 2 ILLUMINATED SIGNS

**Project Objective:** Improve sign visibility along Highway 2.

**Project Scope:** This project will replace sixteen old illuminated street name signs with new LED illuminated street name signs.

**Current Phase:** Construction (phase 5 of 7)

## Major Monthly Progress:

- The illuminated street name signs have been received, and the contractor began to replace the signs at the end of January.
- The main project (Highway 2 signs) will be finished in a few weeks. Then, the contractor will update signs along US-85. The project timeline has been updated to reflect the contract adjustment.
  - The new signs have been ordered and the project will be finished in in the next three months

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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◆	2021 phase completion										
◆	Anticipated completion										



# MONACO PARK RENOVATION

**Project Objective:** Renovate and update Monaco Park.

**Project Scope:** This is one of the major Parks, Recreation, and Golf Preservation projects for 2021. The project will include replacement of the large shelters and playground/pedestrian lighting. Staff is also working to expand the scope to potentially include inclusive play equipment, reconstruction of the basketball court, new amenities on the south end of the park, and better conditions throughout the park area.

**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- Staff is applying for an Adams County Open Space grant to expand the project as noted above. The scope and project timeline will be updated based on the outcome of this grant application.
- Staff received bids from three design firms to draft a rough conceptual design and provide a quote for design services.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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◆ Anticipated completion											



# PAVEMENT MANAGEMENT

**Project Objective:** Annual roadway maintenance project identifies routine, preventative, and corrective maintenance procedures.

**Project Scope:** The multi-year plan focuses on roadways with pavement condition index less than 70.

**Current Phase:** Project planning (phase 1 of 7)

## Major Monthly Progress:

- For 2020, 86<sup>th</sup> Street in Irondale is the only segment that has not been completed. The work will be finished as the weather allows.
- Due to scheduling restraints, staff will email the 2021 Pavement Management and Flatwork Program Recommendations to City Council to request their electronic review and feedback.

2021	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
			◆								
			◆								

◆	2021 phase completion
◆	Anticipated completion

